

MONTACHUSETT REGIONAL VOCATIONAL TECHNICAL SCHOOL

FINAL BUDGET PLAN



July 1, 2016

June 30, 2017

SERVING THE COMMUNITIES OF:

Ashburnham, Ashby, Athol, Barre, Fitchburg, Gardner, Harvard,
Holden, Hubbardston, Lunenburg, Petersham, Phillipston, Princeton,
Royalston, Sterling, Templeton, Westminster, Winchendon

**MONTACHUSETT REGIONAL VOCATIONAL TECHNICAL SCHOOL DISTRICT
FISCAL YEAR 2017
BUDGET SUMMARY**

	APPROVED <i>FY'2016</i>	APPROVED <i>FY'2017</i>	<i>DIFF</i>
(1) Gross Budget	\$26,229,366	\$26,374,468	\$145,102
Less: Transportation & Above NSS	(1,940,045)	(1,837,158)	102,887
Capital Budget ~ Equipment	(290,000)	(290,000)	0
Vehicles	0	(45,000)	(45,000)
BONDS (Principal & Interest)	(1,208,628)	(1,204,669)	3,959
	<hr/>	<hr/>	<hr/>
(2) Net School Spending	\$22,790,693	\$22,997,641	\$206,948
Less Revenues: Estimated Ch. 70	(13,837,825)	(13,920,325)	(82,500)
	<hr/>	<hr/>	<hr/>
<i>FY 17 REQUIRED MINIMUM CONTRIBUTION</i>	\$8,952,868	\$9,077,316	\$124,448
(3) Transportation & Other Operating Budget	\$1,940,045	\$1,837,158	(\$102,887)
Less: Estimated Transportation Aid	(904,000)	(1,090,000)	(186,000)
Excess & Deficiency	(210,000)	0	210,000
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<i>NET TRANSPORTATION & OTHER OPERATING</i>	\$826,045	\$747,158	(\$78,887)
(4) Capital Budget ~ (Equipment & Vehicles)	\$290,000	\$335,000	\$45,000
Less: Excess & Deficiency	(290,000)	(295,000)	(5,000)
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<i>NET CAPITAL ASSESSMENT</i>	\$0	\$40,000	\$40,000
(5) BONDS	\$1,208,628	\$1,204,669	(\$3,959)
Less: School Building Authority Aid	(948,213)	(948,213)	0
	<hr/>	<hr/>	<hr/>
<i>NET BONDS</i>	\$260,415	\$256,456	(\$3,959)
TOTAL ASSESSMENT (All Budgets)	\$10,039,328	\$10,120,930	\$81,602

General Fund- Income and Expense Summary

General Fund Income	<i>Received</i> <i>12-13</i>	<i>Received</i> <i>13-14</i>	<i>Received</i> <i>14-15</i>	<i>Received</i> <i>15-16</i>	<i>Budgeted</i> <i>16-17</i>	<i>Change</i> <i>(Decrease)</i>	<i>% Change</i>
State Aid							
Chapter 70	13,727,675	13,764,000	13,800,675	13,837,825	13,920,325	82,500	0.60%
Transportation Reimbursement	895,675	815,343	1,065,340	1,197,975	1,090,000	(107,975)	-9.01%
School Building Authority Aid	948,213	948,213	948,213	948,213	948,213	0	0.00%
Local Receipts							
Community Assessments	8,063,263	8,682,724	9,441,464	10,039,328	10,120,930	81,602	0.81%
Interest Income	12,315	11,541	10,696	18,220	0	(18,220)	0.00%
Miscellaneous Receipts	136,681	629,815	121,214	59,196	0	(59,196)	0.00%
Appropriation from E&D	450,000	350,000	480,000	500,000	295,000	(205,000)	-41.00%
Fund Transfers	376,742	250,000	0	0	0	0	0.00%
Total General Fund Income	\$24,610,564	\$25,451,635	\$25,867,602	\$26,600,757	\$26,374,468	(\$226,289)	-0.85%

General O&M Expenses	<i>Expended</i> <i>12-13</i>	<i>Expended</i> <i>13-14</i>	<i>Expended</i> <i>14-15</i>	<i>Expended</i> <i>15-16</i>	<i>Budgeted</i> <i>16-17</i>	<i>Change</i> <i>(Decrease)</i>	<i>% Change</i>
District Leadership	940,369	964,228	978,813	899,065	926,143	27,078	3.01%
Instruction	12,311,582	12,673,632	13,000,254	13,650,061	13,490,505	(159,556)	-1.17%
Student Services	2,280,222	2,424,489	2,669,694	2,724,344	2,820,370	96,026	3.52%
Operations & Maintenance	3,196,849	2,897,024	3,144,022	3,142,047	3,102,709	(39,338)	-1.25%
Fixed Charges	3,933,481	4,055,703	4,041,062	3,948,530	4,194,972	246,442	6.24%
Fixed Assets	215,060	315,000	223,688	293,050	335,000	41,950	14.31%
Tuition	220,377	242,000	280,442	363,088	300,100	(62,988)	-17.35%
Total Expenses	\$23,097,940	\$23,572,076	\$24,337,975	\$25,020,185	\$25,169,799	\$149,614	0.60%

Debt Service	<i>Expended</i> <i>12-13</i>	<i>Expended</i> <i>13-14</i>	<i>Expended</i> <i>14-15</i>	<i>Budgeted</i> <i>15-16</i>	<i>Budgeted</i> <i>16-17</i>	<i>Change</i> <i>(Decrease)</i>	<i>% Change</i>
Principal	886,000	923,000	957,000	994,000	1,030,000	36,000	3.50%
Interest	325,821	290,204	253,099	214,628	174,669	(39,959)	-22.88%
Total Expense	\$1,211,821	\$1,213,204	\$1,210,099	\$1,208,628	\$1,204,669	(\$3,959)	-0.33%
Total General Fund Expenses	\$24,309,761	\$24,785,280	\$25,548,074	\$26,228,813	\$26,374,468	\$145,655	0.56%

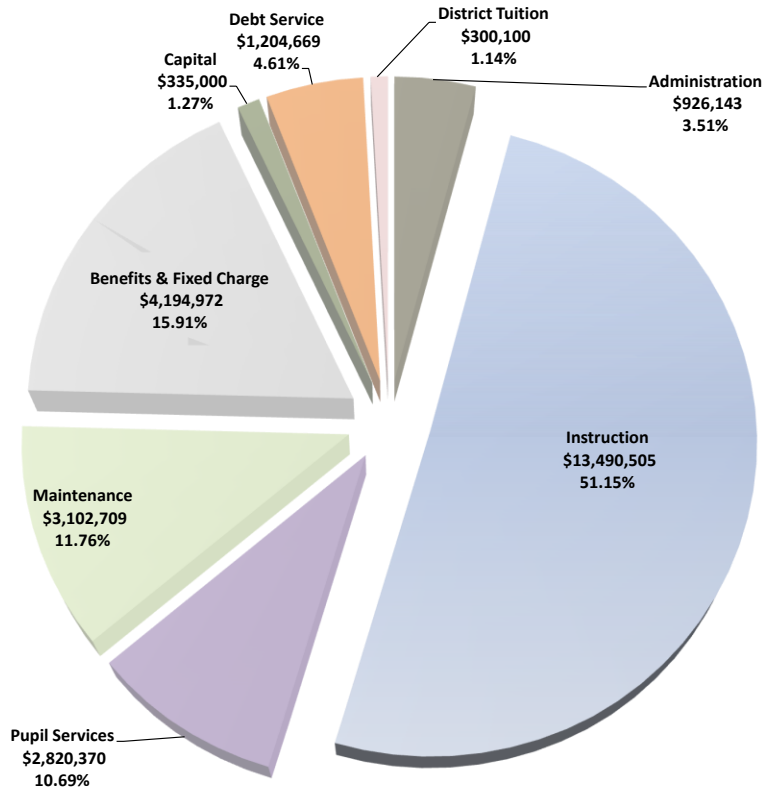
	<i>12-13</i>	<i>13-14</i>	<i>14-15</i>	<i>15-16</i>	<i>16-17</i>	<i>Change</i> <i>(Decrease)</i>	<i>Change</i> <i>(Decrease)</i>
Foundation Enrollment	1,407	1,453	1,467	1,486	1,500	14	0.94%

SUMMARY BY FUNCTION CODE

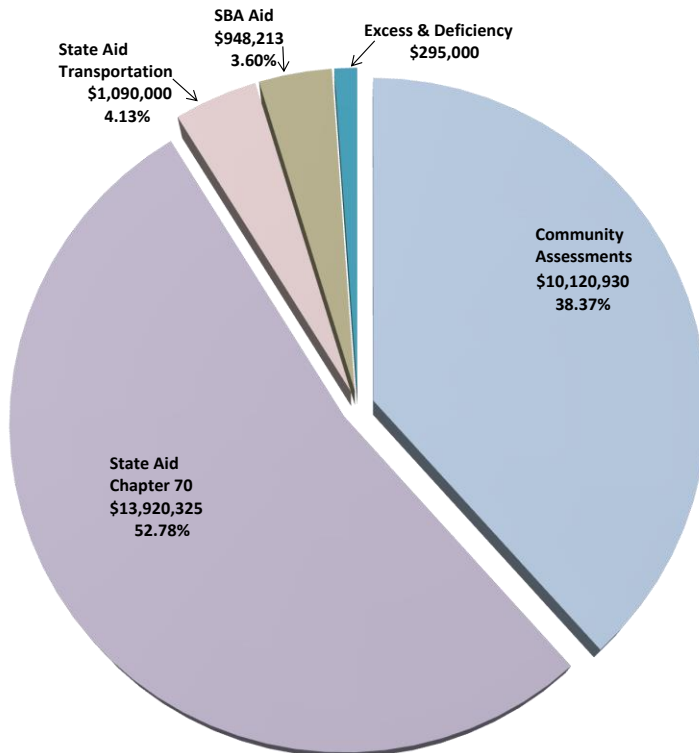
2013 -2017

Function Code	Function Description	FY 13 Actual Expenditures	FY 14 Actual Expenditures	FY 15 Actual Expenditures	FY16 Actual Expenditures	FY17 Proposed Budget	Increase/ Decrease FY 16 to FY 17	Percentage Incr/Decr FY16 to FY17
1100	School Committee	54,548	50,807	64,257	49,609	48,588	(1,021)	-2.06%
1200	Superintendent's Office	322,890	241,484	306,758	227,052	233,452	6,400	2.82%
1400	Finance and Legal	489,715	562,475	535,256	507,984	545,297	37,313	7.35%
1450	District Technology	73,215	138,409	72,543	114,420	98,806	(15,614)	-13.65%
	FUNCTION 1000 DISTRICT LEADERSHIP	940,368	993,175	978,813	899,065	926,143	27,078	3.01%
2100	Curriculum Supervision	814,719	941,755	939,668	848,371	898,239	49,868	5.88%
2200	Principal's Office	362,972	408,374	414,926	547,659	491,287	(56,372)	-10.29%
2250	Building Technology	350,910	352,187	392,725	391,540	322,063	(69,477)	-17.74%
2300	Teaching Services	7,920,918	8,246,589	8,716,852	9,017,173	9,023,393	6,220	0.07%
2320	Medical/Therapeutic Services	5,805	-	-	-	7,500	7,500	100.00%
2350	Professional Development	277,991	244,852	203,931	145,778	193,300	47,522	32.60%
2400	Textbooks and Instructional Materials	1,208,528	1,245,672	873,032	991,303	889,567	(101,736)	-10.26%
2450	Instructional Technology	159,958	144,214	133,514	329,423	288,000	(41,423)	-12.57%
2700	Student Services	1,114,439	1,118,686	1,238,782	1,274,635	1,262,158	(12,477)	-0.98%
2800	Psychological Services	95,342	99,001	86,824	104,180	114,999	10,819	10.38%
	FUNCTION 2000 INSTRUCTION	12,311,582	12,801,330	13,000,254	13,650,061	13,490,506	(159,555)	-1.17%
3200	Health Services	183,558	173,895	185,231	203,933	204,270	337	0.17%
3300	Student Transportation	1,510,039	1,530,231	1,800,038	1,865,983	1,935,474	69,491	3.72%
3510	Athletic Services	358,126	346,971	368,388	356,976	366,133	9,157	2.57%
3520	Student Activities	186,426	179,451	199,291	180,213	188,639	8,426	4.68%
3600	Security	42,073	118,265	116,747	117,240	125,854	8,614	7.35%
	FUNCTION 3000 STUDENT SERVICES	2,280,222	2,348,813	2,669,694	2,724,344	2,820,370	96,026	3.52%
4110	Custodial Services	671,574	651,101	664,141	702,301	672,764	(29,537)	-4.21%
4120	Heating of Building	492,301	928,762	153,171	160,111	195,000	34,889	21.79%
4130	Utilities	688,901	490,949	1,357,492	1,305,005	1,386,968	81,963	6.28%
4210	Maintenance of Grounds	40,979	49,456	46,683	68,659	39,000	(29,659)	-43.20%
4220	Maintenance of Buildings	597,257	455,929	479,355	358,264	334,557	(23,707)	-6.62%
4230	Maintenance of Equipment	276,594	242,332	267,880	301,639	265,250	(36,389)	-12.06%
4300	Extraordinary Maintenance	70,229	-	18,975	134,470	30,000	(104,470)	-77.69%
4400	Networking & Telecomm	269,373	49,664	18,629	8,634	39,670	31,036	359.46%
4450	Technology Maintenance	89,644	104,599	137,697	102,964	139,500	36,536	35.48%
	FUNCTION 4000 OPERATIONS & MAINT	3,196,852	2,972,793	3,144,022	3,142,047	3,102,709	(39,338)	-1.25%
5100	Employee Retirement	220,824	226,728	243,961	259,179	265,000	5,821	2.25%
5200	Employee Benefits	2,740,239	2,741,888	2,835,254	2,569,570	2,721,812	152,242	5.92%
5250	Retired Employee Benefits	833,806	859,100	821,348	969,651	1,062,460	92,809	9.57%
5260	Other Non-Employee Insurance	119,146	98,564	121,872	122,882	127,200	4,318	3.51%
5500	Fixed Charges	19,465	14,394	18,627	27,248	18,500	(8,748)	-32.11%
	FUNCTION 5000 FIXED CHARGES	3,933,480	3,940,674	4,041,062	3,948,530	4,194,972	246,442	6.24%
7000	Acquisition of Fixed Assets	215,060	300,000	223,688	293,050	335,000	41,950	14.31%
	FUNCTION 7000 FIXED ASSETS	215,060	300,000	198,688	293,050	335,000	41,950	14.31%
8100	Long Term Debt - Principal	886,000	923,000	957,000	994,000	1,030,000	36,000	3.62%
8200	Long Term Debt - Interest	325,821	290,204	253,099	214,628	174,669	(39,959)	-18.62%
	FUNCTION 8000 DEBT RETIREMENT	1,211,821	1,213,204	1,210,099	1,208,628	1,204,669	(3,959)	-0.33%
9000	Tuition to other districts	220,377	215,251	280,442	363,088	300,100	(62,988)	-17.35%
	FUNCTION 9000 TUITION	220,377	215,251	280,442	363,088	300,100	(62,988)	-17.35%
	Total	\$ 24,309,760	\$ 24,785,240	\$ 25,548,074	\$ 26,228,813	\$ 26,374,469	\$ 145,656	0.56%

FY 17 SPENDING BY FUNCTION



FY 17 REVENUE BY SOURCE



Office of School Finance

FY17 Chapter 70 Foundation Budget

832 MONTACHUSETT

	Base Foundation Components										--- Incremental Costs Above The Base ---			TOTAL*
	(1) Pre-School	(2) ----- Kindergarten ----- Half-Day	(3) Full-Day	(4) Elementary	(5) Jr High/ Middle	(6) High School	(7) ELL PK	(8) ELL K Half	(9) ELL KF - 12	(10) Voca- tional	(11) Special Ed In District	(12) Special Ed Out of Dist	(13) Economically Disadvantaged	
Foundation Enrollment	0	0	0	0	0	0	0	0	0	1,500	71	0	364	1,500
1 Administration	0	0	0	0	0	0	0	0	0	546,000	178,370	0	0	724,370
2 Instructional Leadership	0	0	0	0	0	0	0	0	0	986,130	0	0	0	986,130
3 Classroom and Specialist Teachers	0	0	0	0	0	0	0	0	0	9,947,835	588,578	0	1,120,800	11,657,213
4 Other Teaching Services	0	0	0	0	0	0	0	0	0	695,010	549,547	0	0	1,244,557
5 Professional Development	0	0	0	0	0	0	0	0	0	310,965	28,393	0	24,668	364,026
6 Instructional Equipment & Tech	0	0	0	0	0	0	0	0	0	1,832,490	24,783	0	0	1,857,273
7 Guidance and Psychological	0	0	0	0	0	0	0	0	0	549,030	0	0	0	549,030
8 Pupil Services	0	0	0	0	0	0	0	0	0	739,545	0	0	0	739,545
9 Operations and Maintenance	0	0	0	0	0	0	0	0	0	2,470,230	199,249	0	173,100	2,842,579
10 Employee Benefits/Fixed Charges	0	0	0	0	0	0	0	0	0	1,679,145	225,725	0	113,772	2,018,641
11 Special Ed Tuition	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12 Total	0	0	0	0	0	0	0	0	0	19,756,380	1,794,644	0	1,432,340	22,983,364
13 Wage Adjustment Factor	100.0%										Foundation Budget per Pupil			15,322
14 Economically Disadvantaged Decile	5													

* Total foundation enrollment does not include columns 11 through 13, because those columns represent increments above the base. The pupils are already counted in columns 1 to 10.

Total foundation enrollment assigns pupils in pre-kindergarten and half-time kindergarten an enrollment count of .5.

Special education in-district headcount is an assumed percentage, representing 3.75 percent of K to 12 non-vocational enrollment and 4.75 percent of vocational enrollment.

Special education out-of-district headcount is also an assumed percentage, representing 1 percent of non-vocational K-12 enrollment.

Economically disadvantaged headcounts are the number of pupils in columns 1 through 10 who are directly certified as eligible for the Supplemental Nutrition Assistance Program (SNAP); the Transitional Assistance for Families with Dependent Children (TAFDC); the Department of Children and Families' (DCF) foster care program; and MassHealth (Medicaid).

Each component of the foundation budget represents the enrollment on line 1 multiplied by the appropriate state-wide foundation allotment.

The wage adjustment factor is applied to underlying rates in all functions except instructional equipment, benefits and special education tuition.

The foundation budget shown on this page may differ from the final number used in the formula, due to rounding error.

Massachusetts Department of Elementary and Secondary Education FY17 Chapter 70 Summary

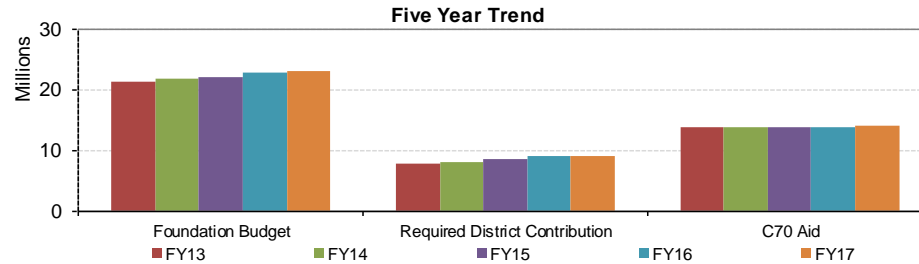
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Aid Calculation FY17

Prior Year Aid	
1 Chapter 70 FY16	13,837,825
Foundation Aid	
2 Foundation budget FY17	22,983,366
3 Required district contribution FY17	9,077,316
4 Foundation aid (2 -3)	13,906,050
5 Increase over FY16 (4 - 1)	68,225
Minimum Aid	
6 Minimum \$55 per pupil increase	14,275
Non-Operating District Reduction to Foundation	
7 Reduction to foundation	0
Aid to Hold District Harmless to Low Income Enrollment Change	
8 Additional amount needed	0
FY17 Chapter 70 Aid	
9 sum of line 1, 5 minus 7	13,920,325

Comparison to FY16

	FY16	FY17	Change	Pct Chg
Enrollment	1,486	1,500	14	0.94%
Foundation budget	22,705,864	22,983,366	277,502	1.22%
Required district contribution	8,952,868	9,077,316	124,448	1.39%
Chapter 70 aid	13,837,825	13,920,325	82,500	0.60%
Required net school spending (NSS)	22,790,693	22,997,641	206,948	0.91%
Target aid share	59.07%	59.09%		
C70 % of foundation	60.94%	60.57%		
Required NSS % of foundation	100.37%	100.06%		



**Massachusetts Department of Elementary and Secondary Education
FY17 Chapter 70**

Regional District Enrollment and Contributions by Member City or Town

LEA Member	Foundation Enrollment			Required Minimum Contribution		
	FY16	FY17	Change	FY16	FY17	Change
District Total	1,486	1,500	14	8,952,868	9,077,316	124,448
11 ASHBURNHAM	60	58	-2	417,743	400,340	-17,403
12 ASHBY	40	37	-3	330,632	309,297	-21,335
15 ATHOL	92	85	-7	194,163	191,478	-2,685
21 BARRE	38	37	-1	239,207	225,548	-13,659
97 FITCHBURG	412	418	6	1,682,053	1,687,870	5,817
103 GARDNER	157	153	-4	717,159	718,012	853
125 HARVARD	8	6	-2	105,952	77,729	-28,223
134 HOLDEN	77	65	-12	706,376	597,966	-108,410
140 HUBBARDSTON	61	71	10	473,306	567,184	93,878
162 LUNENBURG	78	91	13	738,561	824,401	85,840
234 PETERSHAM	5	4	-1	59,905	50,068	-9,837
235 PHILLIPSTON	19	19	0	158,673	155,159	-3,514
241 PRINCETON	21	23	2	279,658	293,310	13,652
255 ROYALSTON	20	19	-1	101,757	87,950	-13,807
282 STERLING	64	65	1	717,038	736,936	19,898
294 TEMPLETON	99	112	13	546,063	640,362	94,299
328 WESTMINSTER	83	82	-1	714,231	738,093	23,862

STUDENT ENROLLMENT AND SCHOOL ATTENDING CHILDREN COMPARISONS

<u>COMMUNITIES</u>	FOUNDATION ENROLLMENT			SCHOOL ATTENDING CHILDREN (GR. 1-12)		
	<i>(Basis for Operational Apportionment)</i>			<i>(Basis for Capital Apportionment)</i>		
	<u>10/1/2014</u>	<u>10-01-15**</u>	<u>DIFF</u>	<u>10/1/2014</u>	<u>10-01-15**</u>	<u>DIFF</u>
ASHBURNHAM	60	58	(2)	1,045	1,066	21
ASHBY	40	37	(3)	482	464	(18)
ATHOL	92	85	(7)	1,551	1,570	19
BARRE	38	37	(1)	787	826	39
FITCHBURG	412	418	6	5,853	5,966	113
GARDNER	157	153	(4)	2,509	2,619	110
HARVARD	8	6	(2)	1,029	1,033	4
HOLDEN	77	65	(12)	2,672	3,117	445
HUBBARDSTON	61	71	10	617	628	11
LUNENBURG	78	91	13	1,627	1,704	77
PETERSHAM	5	4	(1)	128	124	(4)
PHILLIPSTON	19	19	0	224	213	(11)
PRINCETON	21	23	2	473	486	13
ROYALSTON	20	19	(1)	116	126	10
STERLING	64	65	1	1,226	1,205	(21)
TEMPLETON	99	112	13	963	1,049	86
WESTMINSTER	83	82	(1)	1,220	1,172	(48)
WINCHENDON	152	155	3	1,625	1,518	(107)
TOTAL IN DISTRICT	1,486	1,500	14	24,147	24,886	739
TOTAL OUT-OF-DISTRICT	26	20	(6)			
TOTAL ENROLLMENT	1,512	1,520	8			

* Enrollment figures used for 2015-2016 Assessment

** Enrollment figures used for 2016-2017 Assessment

ASSESSMENT RATIO PERCENTAGES

TRANSPORTATION & OTHER OPERATING PERCENTAGES

CAPITAL PERCENTAGES *

<u>COMMUNITIES</u>	<u>10/1/2014 (2015-2016)</u>	<u>10/1/2015 (2016-2017)</u>	<u>INC/DEC</u>	<u>10/1/2014 (2015-2016)</u>	<u>10/1/2015 (2016-2017)</u>	<u>INC/DEC</u>
Ashburnham	3.86	3.87	0.01	4.33	4.28	(0.05)
Ashby	2.47	2.47	0.00	2.00	1.86	(0.14)
Athol	5.66	5.67	0.01	6.42	6.31	(0.11)
Barre	2.47	2.47	0.00	3.26	3.32	0.06
Fitchburg	27.84	27.86	0.02	24.24	23.97	(0.27)
Gardner	10.18	10.19	0.01	10.39	10.52	0.13
Harvard	0.40	0.40	0.00	4.26	4.15	(0.11)
Holden	4.33	4.33	0.00	11.07	12.53	1.47
Hubbardston	4.73	4.73	0.00	2.56	2.52	(0.04)
Lunenburg	6.06	6.07	0.01	6.74	6.85	0.11
Petersham	0.27	0.27	0.00	0.53	0.50	(0.03)
Phillipston	1.27	1.27	0.00	0.93	0.86	(0.07)
Princeton	1.53	1.53	0.00	1.96	1.95	(0.01)
Royalston	1.27	1.27	0.00	0.48	0.51	0.03
Sterling	4.40	4.33	(0.07)	5.08	4.85	(0.23)
Templeton	7.46	7.47	0.01	3.99	4.22	0.23
Westminster	5.46	5.47	0.01	5.05	4.71	(0.34)
Winchendon	10.33	10.33	0.00	6.73	6.10	(0.63)
TOTALS	100.00	100.00	(0.00)	100.00	100.00	(0.00)

* Capital Percentages are used for Bonds and Capital cost.

FISCAL YEAR 2017								
COMMUNITIES	FOUNDATION	REQUIRED	TRANSPORT/			APPROVED	APPROVED	CHANGE
	BUDGET	MINIMUM	OPERATING	CAPITAL	BONDS	ASSESSMENT	ASSESSMENT	
		CONTRIBUTION	ASSESS.	ASSESS.		FY'2017	FY 2016	FY'16 - FY'17
Ashburnham	888,690	400,340	28,915	1,712	10,975	441,942	462,389	(20,447)
Ashby	566,923	309,297	18,455	744	4,769	333,265	358,061	(24,796)
Athol	1,302,391	191,478	42,361	2,524	16,181	252,544	262,014	(9,470)
Barre	566,923	225,548	18,458	1,328	8,513	253,847	268,843	(14,996)
Fitchburg	6,404,698	1,687,870	208,158	9,588	61,470	1,967,086	1,974,155	(7,069)
Gardner	2,344,303	718,012	76,135	4,208	26,977	825,333	831,444	(6,111)
Harvard	91,933	77,729	2,989	1,660	10,642	93,020	121,504	(28,484)
Holden	995,946	597,966	32,352	5,012	32,133	667,463	777,978	(110,515)
Hubbardston	1,087,879	567,184	35,341	1,006	6,462	609,993	513,838	96,155
Lunenburg	1,394,324	824,401	45,352	2,738	17,566	890,058	799,478	90,580
Petersham	61,289	50,068	2,017	200	1,281	53,567	64,094	(10,527)
Phillipston	291,123	155,159	9,489	344	2,205	167,196	171,666	(4,470)
Princeton	352,412	293,310	11,432	780	5,000	310,521	296,394	14,127
Royalston	291,123	87,950	9,489	204	1,307	98,950	114,157	(15,207)
Sterling	995,946	736,936	32,352	1,940	12,437	783,665	765,868	17,797
Templeton	1,716,091	640,362	55,813	1,688	10,819	708,682	611,466	97,216
Westminster	1,256,424	738,093	40,870	1,884	12,078	792,925	773,556	19,369
Winchendon	2,374,948	775,613	77,181	2,440	15,640	870,874	872,421	(1,547)
Total	22,983,366	9,077,316	747,158	40,000	256,456	10,120,930	10,039,328	81,602

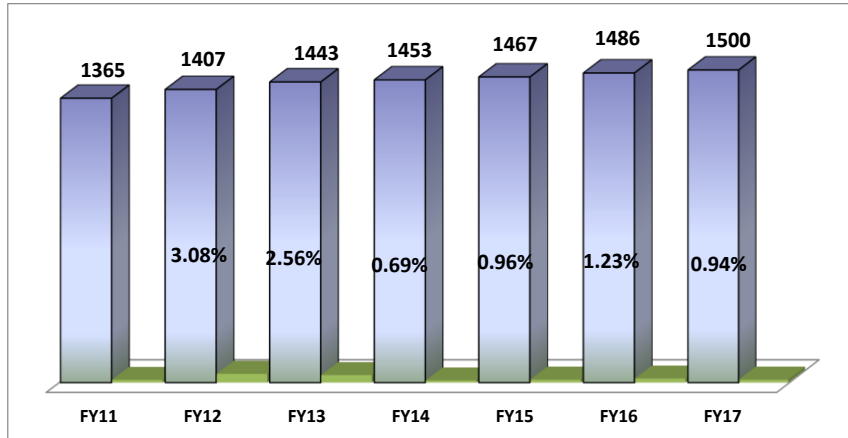
District Staffing Profile

Staffing Analysis by F.T.E.*	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
District Salaries							
School Committee Secretary	0.10	0.10	0.10	0.10	0.10	0.10	0.10
Superintendent	0.50	1.00	0.50	0.50	0.50	1.00	1.00
Superintendent Office Secretary	1.80	1.60	2.00	1.00	1.00	1.00	1.00
District Treasurer	0.10	0.10	0.10	0.10	0.10	0.10	0.10
Business Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Office Staff	4.00	4.00	5.00	5.00	5.00	5.00	5.00
Inventory Assistant	0.00	0.00	0.90	1.00	1.00	1.00	1.00
Coordinators/Supervisors	5.00	5.00	5.80	6.00	6.80	6.00	6.00
Secretaries to Coordinators/Supervisors	4.00	5.00	5.00	4.60	4.60	4.60	4.60
Principal	1.50	1.50	1.50	1.50	1.50	1.00	1.00
Assistant Principal	0.00	0.00	0.00	0.00	0.00	0.80	0.80
Principal Secretary	0.00	1.30	1.30	1.30	1.30	1.30	1.30
Co-op Students	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Academic Assessment Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Technology	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Technology Office Staff	3.00	3.40	4.00	4.00	4.00	4.50	4.50
Teachers - Sped	6.00	5.00	6.00	6.00	6.00	5.00	6.00
Teachers	108.00	104.00	105.50	106.00	108.00	108.00	106.00
Paraprofessionals	5.00	5.00	5.00	5.00	5.00	4.00	4.00
Speech Therapist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Media Communication Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Media Communication Support	1.00	1.00	1.00	1.00	2.00	1.50	1.50
Librarian	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Director of Student Support Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Student Services Team Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Student Services Guidance Counselors	6.00	6.50	7.00	7.00	7.50	7.50	7.50
Dean of Admissions	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Communications Specialist	1.00	0.50	0.50	0.50	0.50	0.50	0.50
Career Coach	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Student Services Secretary Salaries	2.00	2.00	2.00	3.00	3.00	3.00	3.00
Student Services Special Needs Secretaries	1.00	1.00	2.00	1.00	1.00	1.00	1.00
Psychological Salaries	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Psychiatrist	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Nurse	1.00	2.00	1.00	1.00	2.00	3.00	3.00
Nurse Assistant	1.50	1.00	2.00	2.00	1.00	0.00	0.00
Security Salaries	1.50	1.50	1.50	1.50	1.50	1.50	1.50
School Resource Officer	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Director of Facilities	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance of Building Salaries	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Salaries from Revolving/Special Revenue Funds							
Food Services	10.50	10.50	10.50	10.50	10.50	10.50	10.50
Day Care	2.50	2.50	2.50	2.50	2.50	2.50	2.50
Practical Nursing	2.00	3.00	2.50	2.50	2.50	2.50	3.00
Continuing and Post Graduate Studies	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Para Professionals	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Career Coach	0.00	0.30	1.00	1.00	1.00	0.00	0.00
Teaching Assistant	0.00	0.00	1.00	1.00	0.00	0.00	0.00
Teachers	2.00	2.00	2.00	2.00	3.30	2.30	2.30
Teachers - Sped	1.00	1.00	1.00	1.00	0.00	1.00	1.00
District Total	208.80	208.60	218.70	218.10	220.70	218.70	218.20

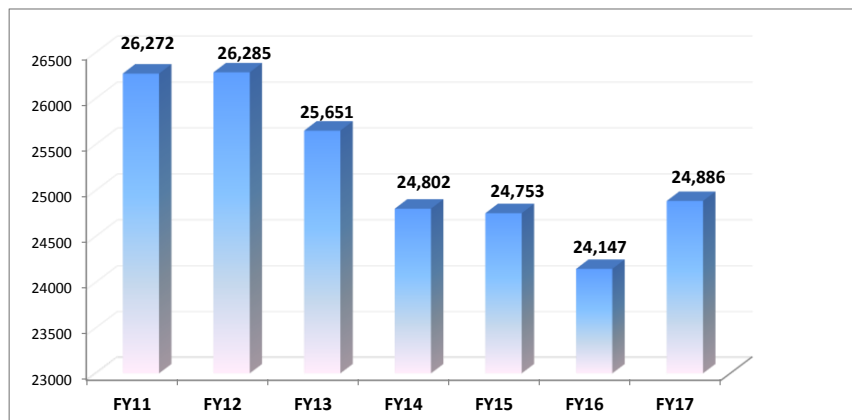
* F.T.E.= Full Time Equivalent includes all staff regardless of funding source

ENROLLMENT TRENDS

FOUNDATION ENROLLMENT FY 2011 - 2017 (October 1 Headcounts)



TOTAL DISTRICT SCHOOL ATTENDING CHILDREN FY 2011 - 2017 (October 1 Headcounts, Grades 1 -12)



FOUNDATION ENROLLMENT HISTORY

October 1, 1992 - 2015

October 1

CITY/TOWN	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992
Ashburnham	58	60	55	58	50	46	46	45	48	49	51	55	52	52	47	36	28	33	28	19	22	23	24	
Ashby	37	40	44	43	41	44	40	44	42	38	44	42	46	45	46	53	52	46	42	34	33	26	23	25
Athol	85	92	97	110	109	122	130	124	117	105	100	99	102	102	91	89	77	71	66	57	46	48	44	58
Barre	37	38	40	43	41	38	41	39	32	34	29	20	22	16	19	18	22	27	21	18	18	21	12	19
Fitchburg	418	412	403	395	412	403	407	405	408	407	381	364	361	348	377	392	444	471	468	480	464	447	426	421
Gardner	153	157	173	175	207	195	168	163	146	137	135	134	128	135	128	106	108	123	114	112	117	120	117	135
Harvard	6	8	6	5	5	5	6	4	5	4	4	3	0	1	3	3	4	4	0	3	2	3	2	0
Holden	65	77	70	61	55	47	48	56	42	44	38	42	47	38	32	23	11							
Hubbardston	71	61	64	59	54	53	50	47	53	40	40	40	33	35	23	31	31	26	22	18	17	23	20	23
Lunenburg	91	78	71	74	69	64	65	64	55	64	59	61	53	44	51	45	46	40	34	37	37	45	41	37
Petersham	4	5	4	8	4	6	7	5	4	3	8	10	10	10	10	6	4	4	5	7	4	4	5	4
Phillipston	19	19	21	17	18	20	15	18	17	15	16	17	19	16	11	12	12	12	14	10	11	9	10	7
Princeton	23	21	18	14	14	14	17	17	17	16	17	18	22	23	23	25	18	17	15	8	4	6	8	6
Royalston	19	20	23	24	21	21	18	16	25	26	28	28	19	19	16	20	22	17	13	12	11	11	16	17
Sterling	65	64	56	59	54	53	50	46	55	58	57	53	43	52	47	45	50	36	37	40	33	37	45	57
Templeton	112	99	101	111	108	104	89	70	67	67	59	60	53	50	45	45	34	30	26	18	29	30	29	31
Westminster	82	83	81	70	62	57	54	54	60	68	63	64	52	56	48	42	35	39	38	31	28	34	30	34
Winchendon	155	152	140	127	115	115	114	135	141	144	148	116	100	92	67	77	87	81	81	91	80	90	100	95
SUBTOTALS	1,500	1,486	1,467	1,453	1,443	1,407	1,365	1,352	1,334	1,319	1,277	1,226	1,162	1,134	1,089	1,079	1,093	1,072	1,029	1,004	953	976	951	993
OUT OF DISTRICT	20	26	22	19	23	12	15	15	20	18	22	31	33	44	51	48	55	55	36	36	22	14	4	3
TOTALS	1,520	1,512	1,489	1,472	1,466	1,419	1,380	1,367	1,354	1,337	1,299	1,257	1,195	1,178	1,140	1,127	1,148	1,127	1,065	1,040	975	990	955	996

BUDGET AND ENROLLMENT HISTORY

1996 - 2017

FISCAL YEAR	\$ INCREASE BUDGET	% INCREASE YEAR-YEAR	STUDENT COUNT (Foundation Enroll + School Choice In)	DISTRICT		FOUNDATION ENROLLMENT		
				IN	OUT *	INCREASE/ DECREASE	% INCREASE/ DECREASE	
<u>2017</u>	<u>26,374,468</u>	<u>145,102</u>	<u>0.55%</u>	<u>1,520</u>	<u>1,500</u>	<u>20</u>	<u>14</u>	<u>0.93%</u>
2016	26,229,366	588,533	2.30%	1,512	1,486	26	19	1.28%
2015	25,640,833	855,553	3.45%	1,489	1,467	22	14	0.95%
2014	24,785,280	452,071	1.86%	1,472	1,453	19	10	0.68%
2013	24,333,209	1,588,430	6.98%	1,466	1,443	23	36	2.54%
2012	22,744,779	519,455	2.34%	1,419	1,407	12	42	3.04%
2011	22,225,324	121,043	0.55%	1,380	1,365	15	13	0.95%
2010	22,104,281	(284,389)	-1.27%	1,367	1,352	15	18	1.33%
2009	22,388,670	1,200,991	5.67%	1,354	1,334	20	15	1.12%
2008	21,187,679	1,698,956	8.72%	1,337	1,319	18	42	3.23%
2007	19,488,723	2,114,252	12.17%	1,299	1,277	22	51	4.06%
2006	17,374,471	1,274,681	7.92%	1,257	1,226	31	64	5.36%
2005	16,099,790	951,490	6.28%	1,195	1,162	33	28	2.38%
2004	15,148,300	13	0.00%	1,178	1,134	44	45	3.95%
2003	15,148,287	376,733	2.55%	1,140	1,089	51	10	0.89%
2002	14,771,554	677,505	4.81%	1,127	1,079	48	(14)	-1.22%
2001	14,094,049	1,499,807	11.91%	1,148	1,093	55	21	1.86%
2000	12,594,242	1,679,595	15.39%	1,127	1,072	55	43	4.04%
1999	10,914,647	572,646	5.54%	1,065	1,029	36	25	2.40%
1998	10,342,001	471,467	4.78%	1,040	1,004	36	51	5.23%
1997	9,870,534	446,318	4.74%	975	953	22	(23)	-2.32%
1996	9,424,216	374,627	4.14%	990	976	14	25	2.62%

* OUT ~ School Choice and Out of District Students

ASSESSMENT HISTORY

1995-2016

SCHOOL YEAR	ASHBY	BARRE	FITCHBURG	GARDNER	HARVARD	HUBBARDSTON	LUNENBURG	ROYALSTON	STERLING	WINCHENDON	ASHBURNHAM	ATHOL	PETERSHAM	PHILLIPSTON	PRINCETON	TEMPLETON	WESTMINSTER	HOLDEN	TOTAL	%CHANGE
2016-2017	333,265	253,847	1,967,086	825,333	93,020	609,993	890,058	98,950	783,665	870,874	441,942	252,544	53,567	167,196	310,521	708,682	792,925	667,463	10,120,930	0.81%
2015-2016	358,061	268,843	1,974,155	831,444	121,504	513,838	799,478	114,157	765,868	872,421	462,389	262,014	64,094	171,666	296,394	611,466	773,556	777,978	10,039,328	6.33%
2014-2015	389,951	301,887	1,742,968	818,615	98,949	471,062	760,058	115,473	677,868	779,975	442,182	237,738	56,509	182,534	289,698	582,502	754,280	739,215	9,441,464	8.74%
2013-2014	327,562	281,949	1,746,284	814,778	75,069	418,737	708,561	103,562	646,236	666,218	444,495	262,246	86,691	135,757	181,770	601,056	602,904	578,847	8,682,724	7.68%
2012-2013	318,059	262,502	1,658,610	868,080	76,807	350,635	680,908	73,917	596,476	556,784	380,964	222,442	76,170	137,227	201,079	530,714	528,202	543,688	8,063,263	8.89%
2011-2012	316,895	222,813	1,593,589	766,225	78,202	309,380	628,573	67,452	564,643	518,250	329,892	219,794	52,367	149,003	185,190	477,136	460,263	465,097	7,404,765	1.37%
2010-2011	289,032	237,666	1,660,910	690,540	87,382	287,584	633,124	55,301	538,144	523,310	331,566	253,764	57,954	115,453	212,129	419,760	434,778	476,564	7,304,961	0.62%
2009-2010	317,744	223,362	1,666,432	666,754	65,117	259,396	637,977	51,116	493,214	596,133	327,607	248,829	41,901	125,753	209,986	330,692	429,081	568,981	7,260,073	-1.32%
2008-2009	308,178	165,655	1,871,885	674,258	75,060	257,453	565,210	56,499	585,414	713,269	387,776	169,675	32,796	109,182	211,475	278,545	440,879	454,175	7,357,381	3.64%
2007-2008	270,524	167,198	1,784,284	598,963	66,443	186,799	638,471	53,493	603,589	686,201	377,261	148,626	24,566	89,834	190,563	262,304	463,911	486,275	7,099,305	4.92%
2006-2007	308,649	135,242	1,647,516	564,373	64,765	186,193	584,719	54,663	559,688	632,395	403,929	165,359	66,406	91,431	209,730	221,161	420,551	449,347	6,766,117	5.97%
2005-2006	330,323	101,024	1,645,915	547,285	44,192	193,106	516,748	54,362	433,867	465,829	421,346	212,842	71,948	80,842	230,218	195,125	397,951	442,024	6,384,946	12.59%
2004-2005	357,691	95,095	1,561,381	493,573	33,636	178,734	401,764	34,339	314,342	335,693	397,917	220,926	62,933	59,817	248,116	136,113	340,733	398,316	5,671,121	2.94%
2003-2004	386,384	92,354	1,686,545	370,495	41,130	199,657	312,615	42,430	282,200	321,706	395,704	274,357	43,913	50,294	261,677	126,295	289,840	331,569	5,509,165	-3.24%
2002-2003	376,635	100,955	1,719,938	544,752	46,849	158,522	383,455	37,116	224,689	291,616	417,395	273,460	60,430	45,907	253,975	136,576	316,201	304,973	5,693,443	8.29%
2001-2002	385,113	99,492	1,704,005	370,880	51,159	164,461	313,448	39,310	209,102	292,231	384,523	257,173	41,224	42,231	255,678	136,126	245,384	266,131	5,257,671	6.34%
2000-2001	363,864	129,315	1,985,269	332,113	58,837	156,374	308,812	55,286	260,200	344,777	263,997	163,207	20,567	42,449	158,647	35,582	145,938	118,762	4,943,995	11.47%
1999-2000	304,263	147,467	1,972,348	425,607	55,426	119,362	218,679	33,672	57,243	231,231	182,473	189,616	16,330	84,107	129,092	121,535	146,997		4,435,447	4.77%
1998-1999	283,027	98,468	2,091,495	325,285	280	89,569	128,491	17,524	63,726	253,237	213,456	184,600	27,833	115,281	111,896	65,897	163,460		4,233,525	1.66%
1997-1998	210,086	73,680	2,228,856	346,532	28,135	49,085	154,156	16,916	88,997	350,271	154,029	181,721	44,524	57,716	45,431	14,842	119,481		4,164,458	4.52%
1996-1997	210,858	37,415	2,136,258	446,535	12,364	58,306	158,501	87,121	44,210	283,174	68,626	99,679	22,817	56,531	15,599	131,143	115,355		3,984,492	8.79%
1995-1996	106,780	93,274	1,826,106	390,837	19,106	83,339	206,894	16,767	53,426	322,738	75,207	119,309	18,818	34,640	29,464	123,225	142,755		3,662,685	5.91%